## MASTER THE ART OF HIGHLY EFFECTIVE BUSINESS PARTNERING

RELEVANT, INSPIRING, & ACTIONABLE PROFESSIONAL DEVELOPMENT

(that actually sticks.)



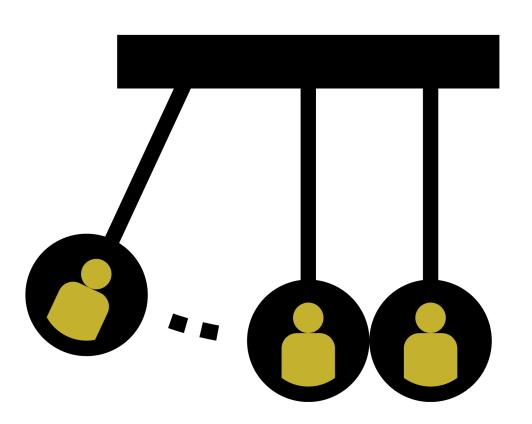


## FUNDAMENTALS



#### MASTER THE ART OF BUSINESS PARTNERING

ENSURE PARTNERS SEE THE R.E.A.L.YOU





Influence is the process of developing loyal, long-term relationships with members of different business teams. We know these partnerships seek and create beneficial solutions for business challenges. The question is, how do we live it out in a meaningful way?



#### Focus on the Fundamentals

RESONATE: On a	&	level
<b>ELEVATE:</b> Awareness of team		&
ACTIVATE: through		
LIBERATE: Limiting	to increase	



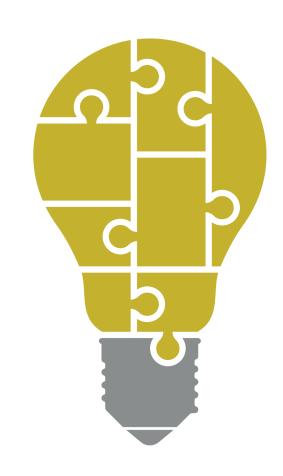
## RESONATE

## ON A PROFESSIONAL & PERSONAL LEVEL



## EDUCATE

USING STORIES
AND ANALOGIES



## ACTIVATE

BUY-IN THROUGH LISTENING



## LIBERATE

LIMITING BELIEFS
TO INCREASE IMPACT



## POLLING QUESTION





**Question:** When it comes to getting R.E.A.L., what opportunity area are you most interested in?

- a. Resonating (Deeping Relationships).
- b. Educating (Enhancing Understanding).
- c. Activating (Building buy-in).
- d. Liberating (Gaining Self-Confidence).







# PERCEPTION To a second of the second of the



## MISPERCEPTION



#### SHIFT PERCEPTION

How are finance professionals
 typically viewed?

2. How do you want to be viewed as business partners?





## What will it take to BRIDGE the GAP?





'First say NO.'

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Rather than 'no'

provide OPTIONS for moving FORWARD

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#### R.E.A.L. INFLUENCERS: RESONATE

ON A PROFESSIONAL & PERSONAL LEVEL



In order to resonate, you have to realize you're in sales. Different partners value different things which means your communication has to be customized if you want your ideas to have impact. Relevance + Relatability = Resonance. Let's dive in.



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## We are not in the COFFEE BUSINESS



We are not in the

**COFFEE BUSINESS** 

serving people.

We are in the

**PEOPLE BUSINESS** 

serving coffee

**Howard Schultz** 



RELATIONSHIPS are the most

IMPORTANT thing in business...period.

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#### Know Your Audience:



Who are they?



What's on their mind?



What challenges are they facing?



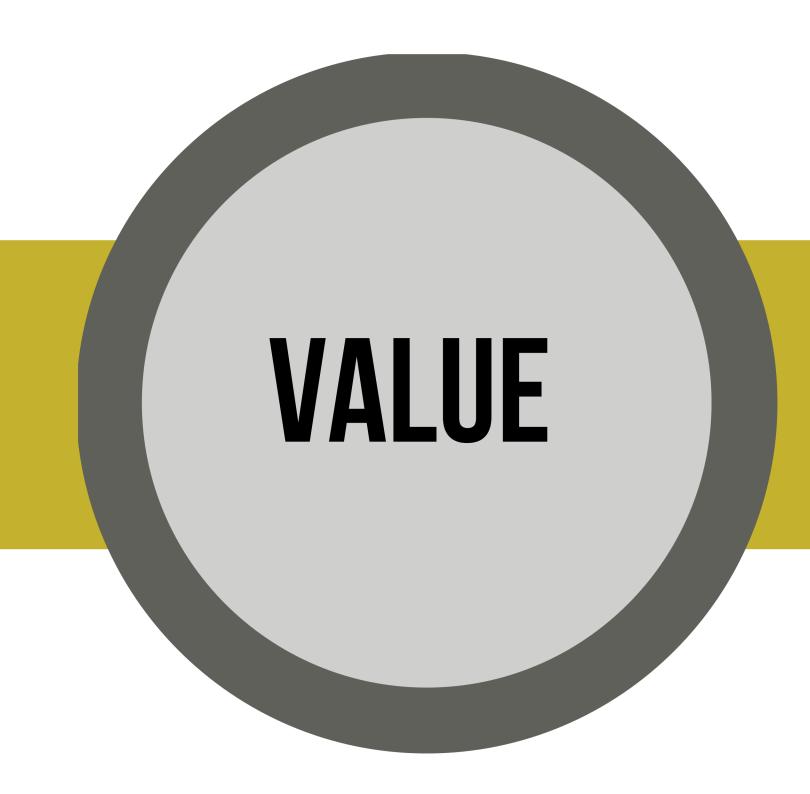
What opportunities are they chasing?



What words/terminology get their attention?



What jargon should be avoided?





## 

their value language





and need to know what our

'CUSTOMERS' need and

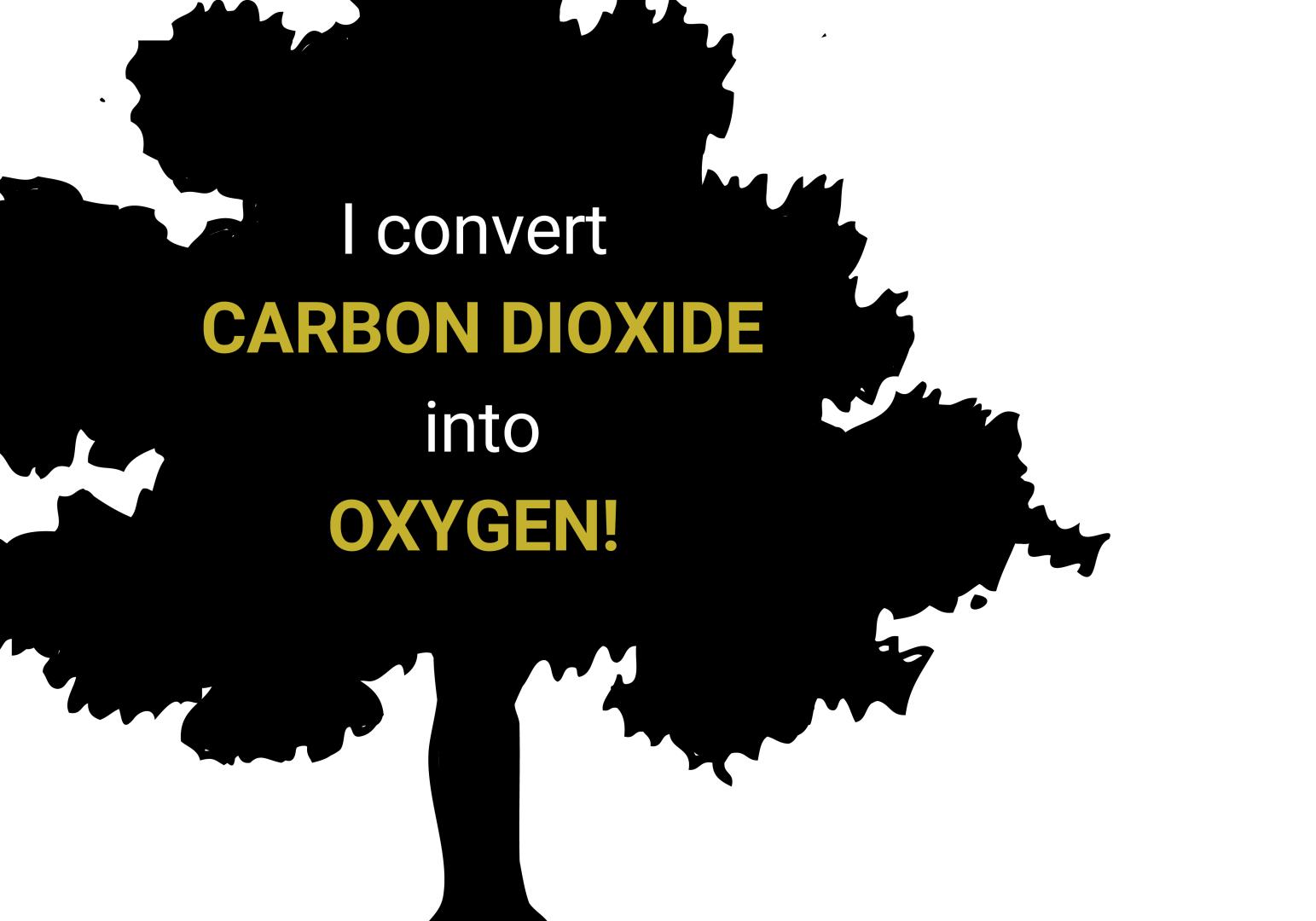
provide that for them,

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THEIR NEED/DESIRE	YOUR UNIQUE VALUE
	THEIR NEED/DESIRE









# BUSINESS PARTNER THEIR NEED/DESIRE YOUR UNIQUE VALUE

# BUSINESS PARTNER THEIR NEED/DESIRE YOUR UNIQUE VALUE

## POLLING QUESTION





**Question:** From your perspective, what's a key benefit of speaking the value language of your business partners?

- a. Getting invited to have a "seat at the table".
- b. Being viewed as a value-add teammate.
- c. Having others understand how you can help them.
- d. Moving insight to meaningful action.



# MAKEIT PERSONAL



Business is BETTER
when it's PERSONAL

Finance Pro Colleague



#### Make it Personal

#### Factual Questions: Typical conversation starters

- Where are you from originally?
- What kind of activities were you involved in growing up?
- Where did you go to school?
- Tell me about your first job.
- How long have you worked here?
- Tell me about your family.
- What energizes you in your spare time?

#### Causative Questions: Uncover the motives behind the facts

- Why did you choose the college you went to?
- What caused you to become interested in your major?
- What inspired you to pursue this profession?
- What led you to work there/here?
- What brings your family together?





## POLLING QUESTION





**Question:** What holds you back from building deeper relationships with business partners?

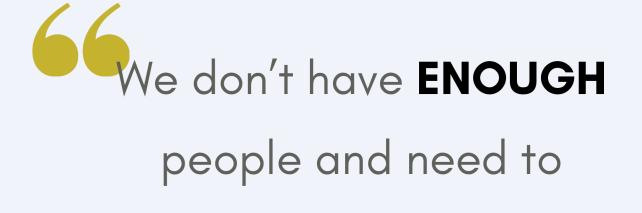
- a. Not wanting to come off as unprofessional.
- b. Desire to keep work life and personal life separate.
- c. Lack of time.
- d. Not knowing where/how to start.



### BASED ON WHAT YOU LEARNED

How could you be a better partner?





COLLABORATE to get

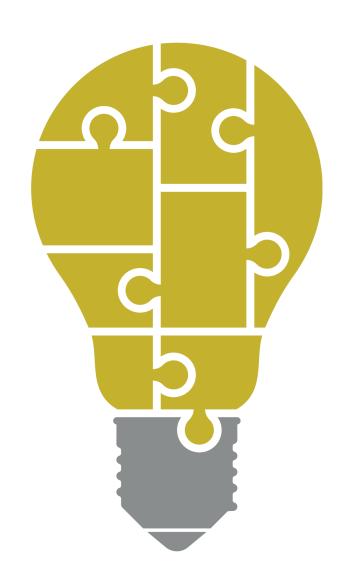
things done.

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## R.E.A.L. INFLUENCERS: EDUCATE

**USING STORIES & ANALOGIES** 



Your niche may be your native tongue, but you have to be fluent in the broader needs of the business. Translate your expertise by making foreign concepts feel familiar. Partners will remember your insight when you make it memorable. Be a generator of "aha" moments.

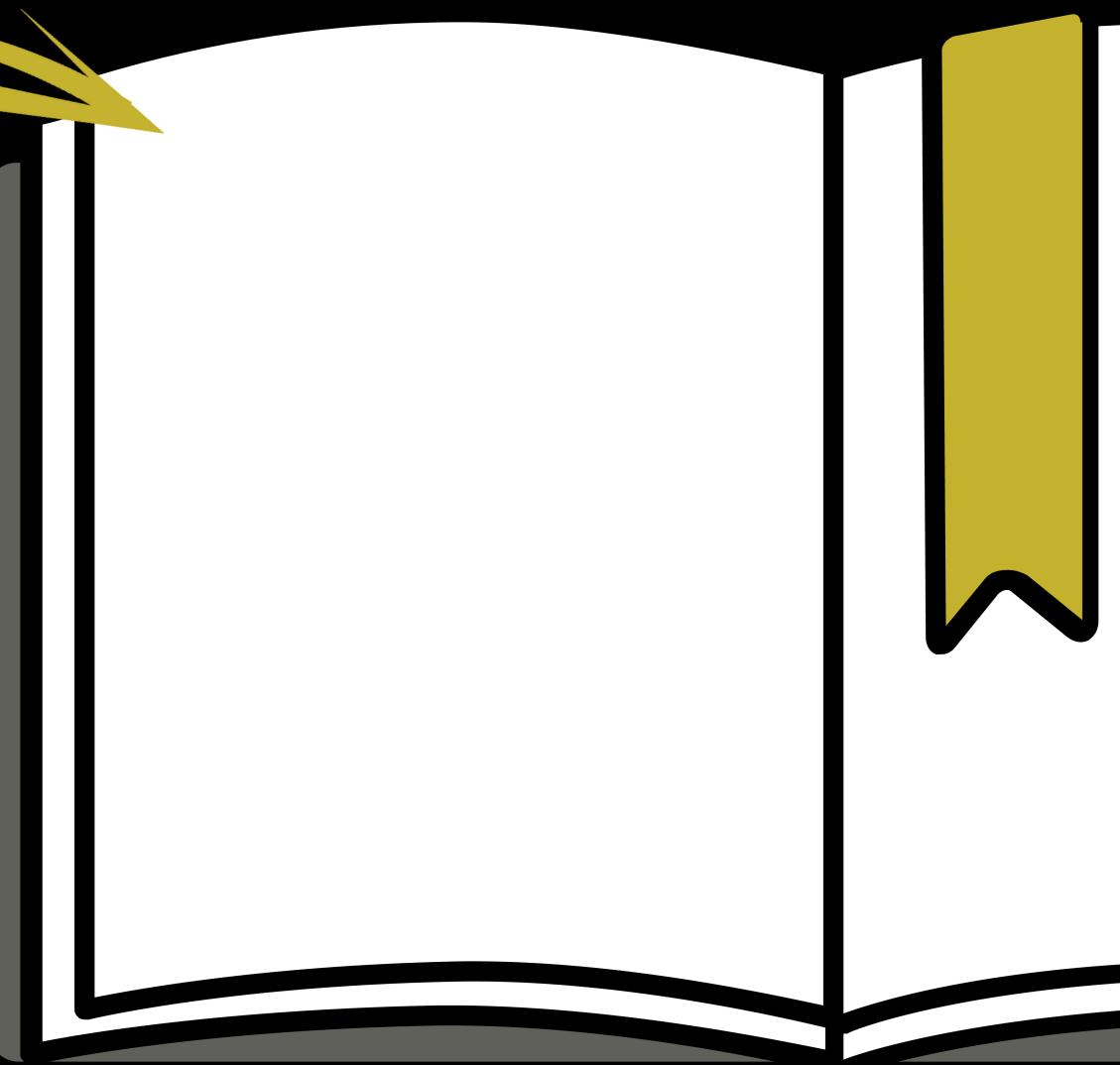


## STORY is DATA with a SOUL.

BRENE BROWN



# ELEWENTS OF A STORY



ELEMENTS STORY

1. Start

1. Start

2. Begin with the incident

1. Start

2. Begin with the incident

3. Involve the senses

- 1. Start
- 2. Begin with the incident
- 3. Involve the senses

4. Keep it short

1. Start

- 2. Begin with the incident
- 3. Involve the senses

- 4. Keep it short
- 5. Bridge to relevance



**Question:** What is your biggest hesitation when it comes to business storytelling?

- a. Wasting time.
- b. Looking silly.
- c. Not being good at it.
- d. Lacking confidence.

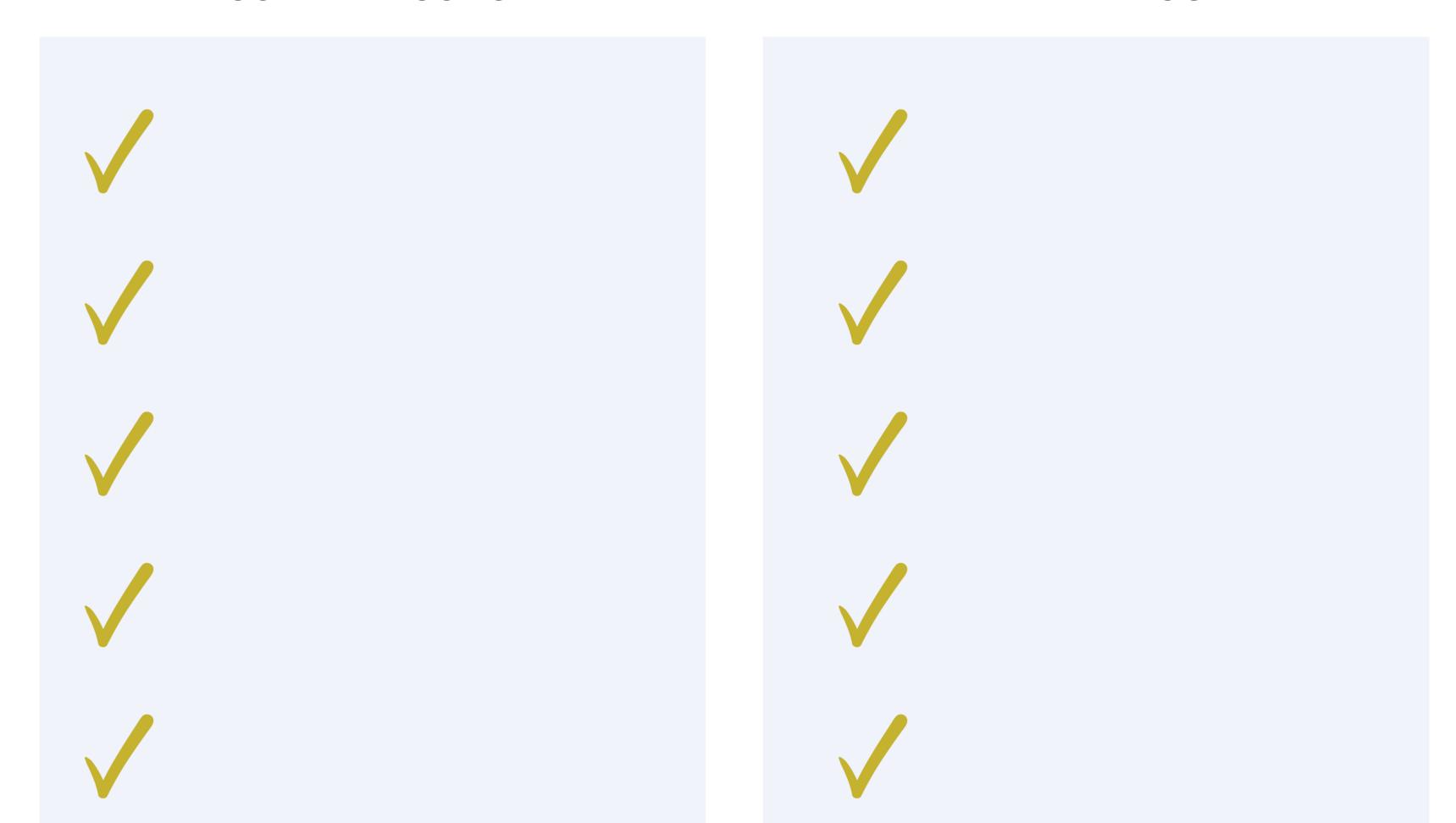


# COMPLEX CONCEPTS



#### **COMPLEX CONCEPT**

#### "AHA" ANALOGY



# "AHA" ANALOGY



## R.E.A.L. INFLUENCERS: ACTIVATE

**BUY-IN THROUGH LISTENING** 



Buy-in is front-loaded. As Dale Carnegie aptly said, "People support a world they help create." Guide your business partners toward better outcomes by asking skillful questions and listening intently. Simple questions are far more persuasive than complex answers.



### QUESTIONS

?

RISKS VS. VALUE



Sell your CLEVERNESS and purchase BEWILDERMENT.

Rumi



#### THE VALUE OF OUR DISCOVERY INTERVIEWS



Interesting: I didn't know what to expect.



Reflective: Gave me a minute to calm down and reflect on important things.



Collaborative: Asking questions and understanding my thoughts.



Reflective: Looking at my career and what I've done...



Enjoyable: Laid back and asking questions. Made it easy to talk.



**Easy:** Conversation flowed.

## Regarding your goal, what's going WELL?



## Where are you getting STUCK?



# Moving forward, what would SUCCESS in your area look like?



#### DISPOSITION

Sincere

Thought-evoking

Willing to practice



#### DESIGN

Directional (yes/no)

Is, does, are

Dialogue (gain understanding)

What, how, why



#### **DELIVERY**

Tone & gestures

Brevity

One at a time



#### DIG DOWN

Tell me more about...

Why do you think that is?

How so?

What else?



## POLLING QUESTION





Question: For you, what is the riskiest part of asking questions?

- a. Asking a "dumb" question.
- b. Receiving an unwanted answer.
- c. Awkward silence if no one speaks up.
- d. Opening a can of worms and derailing a meeting.



# R.E.A.L. INFLUENCERS: LIBERATE

LIMITING BELIEFS TO INCREASE IMPACT



A belief is a thought you think over and over again. The question is, what limiting beliefs are you holding onto that are holding you back? Come out of agreement with old lies and take hold of new truths so you can unleash the power of your influence.



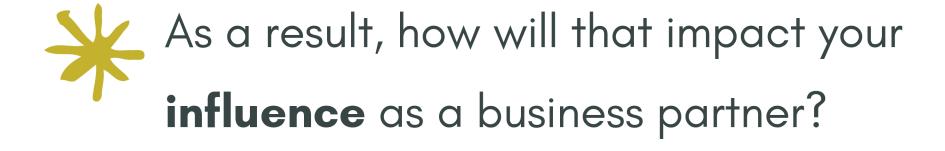
#### Make the Decision



What lie/limiting belief are you holding onto?



What **new truth** would you like to take hold of?





## POLLING QUESTION





**Question:** What will freeing yourself from old lies do for you?

- a. Add more self-confidence and self-belief.
- b. Allow you to fulfill your full potential.
- c. Give you the courage to expand your skill set.
- d. Ensure you deliver the greatest impact throughout your organization.



## KNOWLEDGEIS



# KNOWLEDGE IS POWER







# APPLICATION IS POWER



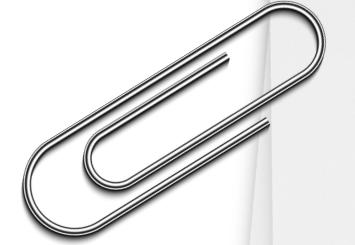
## TAKE THE WORKSHOP TO THE WORKPLACE

WHEN WE FINISH YOU BEGIN



Accountable to: Myself.

Clearly defined: My first step is:



Time specific: I will report my progress on:



### **PODCAST**

Conversation that transcends the blurred lines between our PERSONAL and PROFESSIONAL lives.

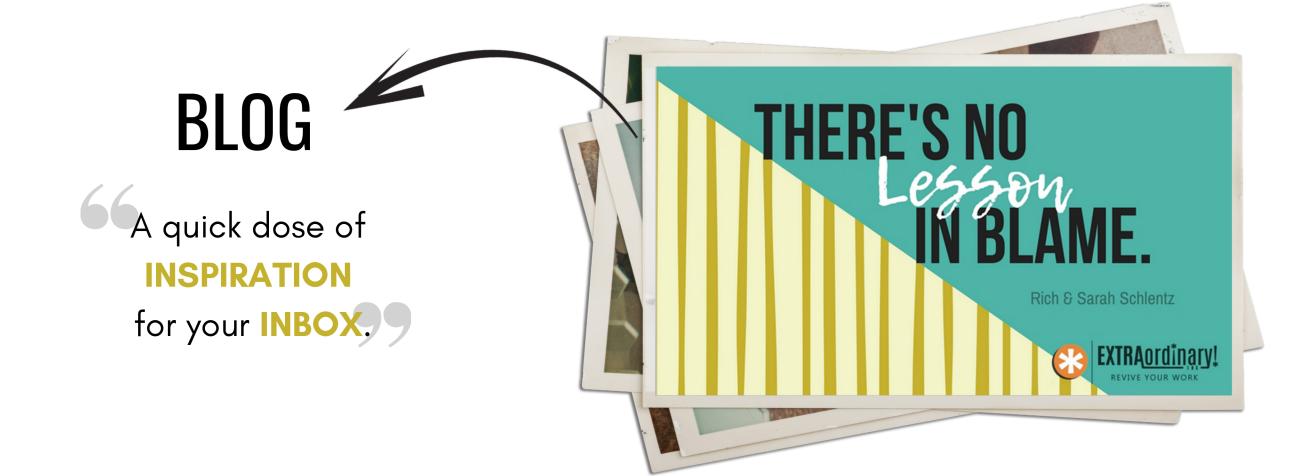














## WHAT ONE WORD BEST DESCRIBES THE VALUE

OF OUR TIME
TOGETHER?





